

# Implementation Support Mission (#18) CSO Meeting Yangon, 8 April 2019

National Community Driven Development Project (NCDDP)



# Project Objectives

To enable poor rural communities to benefit from improved access to and use of basic infrastructure and services through a people-centered approach and to enhance the Government's capacity to respond promptly and effectively to an eligible crisis or emergency.



# Project Funding

- Government of Myanmar: (\$30m block grants + \$10m in kind)
- IDA Grant: \$80m (2012), IDA Credit \$400m (2015)
- Government of Italy: \$22m soft loan, \$3 million debt swap grant
- DFID Grant: \$5M (\$3M for block grant and \$2M for Bank's executed policy and analytical work)
- Additional grant contributions from Japan currently being processed.
- 2012 to 2021, became effective in 2013, now in entering into 6<sup>th</sup> year (2018/19)

\*total of \$550M available for NCDDP until 2021

**Component 1: Block grants to communities**

Money for community sub-projects.  
Held by elected village tract committees (in local bank accounts in their name, with disbursements against approved plans for sub-projects)

**Component 2: Facilitation and capacity building**

Finance technical support at union and township levels, including community and technical facilitators and grievance redress mechanism

**Component 3: Knowledge and learning**

Support joint learning by government, community and civil society  
Annual multi-stakeholder reviews

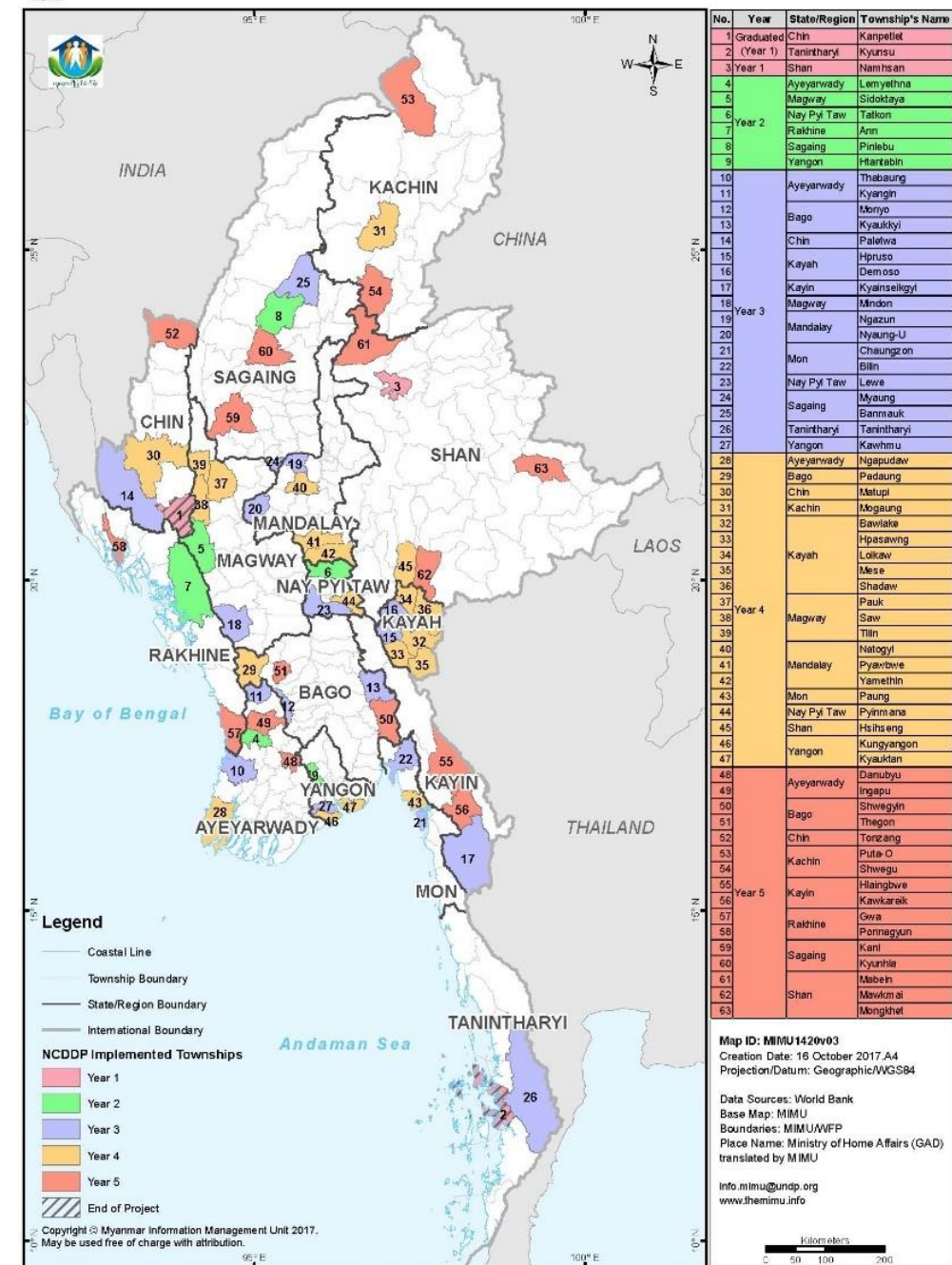
**Component 4: Implementation support**

Support project management (including office running costs, motorcycles and petrol for facilitators to visit communities)

**Component 5: Emergency contingency response**

Activated only if needed

# Project Components



# Geographic Coverage

- In 2017/18 cycle has expanded to 16 new township
- Geographic Coverages, covering ca. 12,165 villages, home to 7 million people
- Cycle 1 > 3 townships, Cycle 2 > 9 townships, Cycle 3 > 27 townships, Cycle 4 > 47 townships, Cycle 5 > 61 townships, Cycle 6 > 54 townships

# Townships Selection Process

- Townships were selected through public consultation and prioritization in each state/region capital followed by endorsement of state and union government.
- In the absence of poverty data, GDP, education, health indicators were referenced.

# Townships Visited During ISM

- Shan State (Maukmai and Hsiseng townships)
- Kachin State (Putao and Mogaung townships)
- Overall, the ISM found good progress continues to be made, systems and staff are in place and working effectively, and quality of activities and works in the field appear satisfactory.
- Stakeholders met including Chief Minister of Shan State and representatives of EAOs appreciated the NCDDP's outcomes.
- State and township authorities and community stakeholders strongly request continuation of NCDDP support.

\*In addition, separate monitoring visits were conducted by World Bank in ten townships in Dec 2018 to Jan 2019 to Magway Region (Sidoktaya, Mindon, Htilin, Saw and Pauk), Chin State (Tonzang, Matupi and Kanpetlet), and Bago Region (Shwegyin and Kyaukkyi).





# Implementation Update

- By March 2019, MMK 275 billion of block grants disbursed and 27,581 sub-projects constructed in over 12,000 villages across 63 townships.
- 60% community member & 51% female participation.
- 4.5 million paid labor-days.
- 1,300 government staff and 387,272 village committee members trained in project management skills.
- Overall 90% of community satisfaction with project, and 95% satisfaction rate by 2018.

	Year 1 (2013/4)		Year 2 (2014/5)		Year 3 (2015/6)		Year 4 (2016/7)		Year 5 (2017/8)		Year 6 (2018/9)		Cumulative (Yrs 1 – 6)	
	#	%	#	%	#	%	#	%	#	%			#	%
Transport	126	35.30%	743	41.00%	2,301	50.30%	4,286	55.90%	5,287	62.39%	2,170	47.82%	14,913	54.07%
Water Supply & Sanitation	69	19.30%	415	22.90%	977	20.30%	1151	15.00%	686	8.10%	420	9.26%	3,718	13.48%
Education	118	33.10%	434	24.00%	961	19.10%	1061	13.80%	1066	12.58%	552	12.16%	4,192	15.20%
Electrification	26	7.30%	142	7.80%	206	4.20%	486	6.30%	640	7.55%	599	13.20%	2,099	7.61%
Community Facilities	15	4.20%	49	2.70%	135	2.00%	410	5.30%	649	7.66%	610	13.44%	1,868	6.77%
Health					33	0.00%	32	0.40%	31	0.37%	30	0.66%	126	0.46%
Other	3	0.80%	29	1.60%	116	2.20%	245	3.20%	115	1.36%	157	3.46%	665	2.41%
<b>Total</b>	<b>357</b>	<b>100%</b>	<b>1,812</b>	<b>100%</b>	<b>4,729</b>	<b>100%</b>	<b>7,671</b>	<b>100%</b>	<b>8,474</b>	<b>100%</b>	<b>4538</b>	<b>100%</b>	<b>27,581</b>	<b>100%</b>

# Project Supported Community Infrastructure



# Technical and Economic Analysis (2017-18) Findings

	Buildings (kyat/sq.ft.)	Bridge (kyat/sq.ft.)	Earth Road (kyat/sq.ft.)	Concrete Road (kyat/sq.ft.)	Electricity; grid ext. (kyat/hh)	Water; borehole (kyat/hh)
NCDDP	10,000	27,250	202	1,597	186,900	20,000
CSP*	10,750	32,800	210	1,738	265,500	23,600
% differ.	7.5%	20.4%	4.0%	8.8%	42.1%	18.0%

\*comparable sub-projects

- **Design and quality:** 92% of sub-projects considered to be Moderately Satisfactory or better. 80% percent of all sub-projects built in accordance with plans & technical specifications; 19% slightly below specs
- **Safeguards:** 83% sub-projects had appropriately addressed all environmental considerations, 98% appropriately applied social safeguard screening tools
- **Operations and maintenance (O&M):** O&M committees formed and functioning in 89% of the sub-projects. 75% of villages have established user-fee systems, 76% of villages hold O&M funds in a bank.
- The Economic Internal Rate of Return (EIRR) for the different types of NCDDP sub-projects range from 12.3 percent for non-remote roads, to 131 percent for remote roads.
- The unit-cost savings of NCDDP sub-projects range from 4 percent (for earth roads) to 42 percent (for electrification).

	Component	MMK (Million)	%
1	Community block grants	258,509	73%
2	Facilitation and capacity	62,693	18%
3	Knowledge & learning	3,592	1%
4	Implementation support	28,245	8%
5	Contingency emergency response	<i>As needed*</i>	
	<b>TOTAL</b>	<b>353,041</b>	<b>100%</b>

*\* An estimated \$18.5 million has been transferred to the Flood and Landslide Emergency Response Project in 2016.*

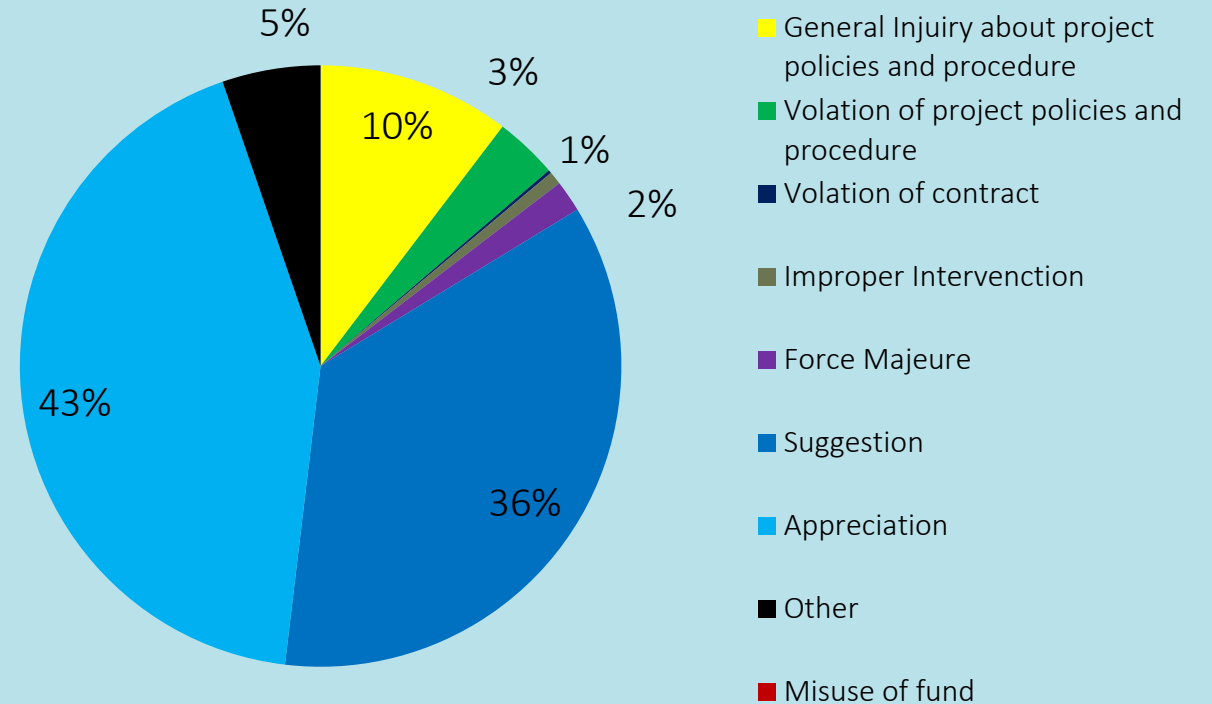
# Expenditure Update

# Project Grievance Mechanism

- 98% of grievances received (18,694 cases) are resolved.



Type of Grievances Received (Jan. 2014– Feb. 2019 ) by Type



# Inclusion: Gender

NCDDP includes specific provisions to ensure mainstreaming of gender and participation of women in decision-making, including:

- At least 50 percent of committee members to be women
- Dual committee chairs (with at least one chair being a woman)
- Separate discussions among women and men prior to subproject prioritization
- At least one sub-project per village tract is identified by women
- Equal pay for equal work
- Gender parity among community facilitators (CFs) and technical facilitators (TFs)
- Project data reported disaggregated by gender

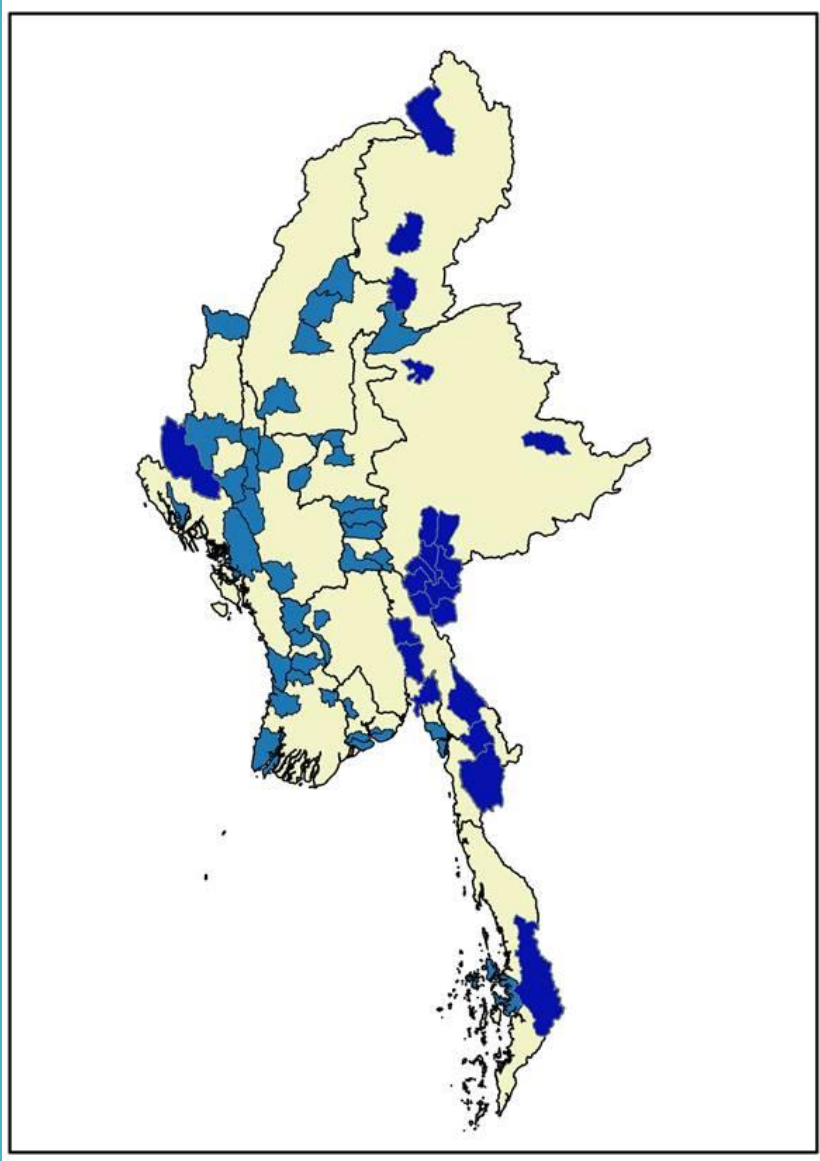


# Inclusion: Ethnic Minorities

- Commitment to local recruitment of Community Facilitators who speak local languages and know customs and culture of specific ethnic minority groups
- Key project information documents /IECs are translated into 11 out of 17 ethnic minorities languages



# NCDDP's Operations in Conflict Areas



NCDDP operates in 22 conflict-affected townships, with special measures including the following:

- External desk-study of conflict dynamics and potential for engagement prior to work starting
- Early “conflict and security assessments” and identification of key stakeholders
- Continuous consultation with ethnic groups
- Regular engagement with CSOs
- Conflict Sensitivity Facilitation Training to all staff
- Regular joint WB-DRD assessments of conflict situation/dynamics during implementation

# Studies and Evaluations Recently Completed and Underway



- Technical and economic audit of NCDDP sub-projects – completed (x2)
- Technical training program review - ongoing
- Stocktaking of NCDDP's good practices in gender – ongoing
- Review of NCDDP in conflict affected areas - ongoing
- Local governance – ongoing
- Local economic development pilot and study - ongoing
- Social inclusion survey – under preparation
- Separate DACU pilot evaluation



“ငယ်ငယ်လေးထဲက  
 ယောကျ်ားလေး / မိန်းကလေး  
 မခွဲခြားဘဲ အခွင့်အရေးတန်းတူပေးဖို့  
 ရဖို့အင်ပါတယ်...”

**မိချပဒီရီနိုး**

**Champion for Gender Equality Award**

မိချပဒီရီနိုးသည် မွန်အသိုင်းအဝိုင်းတွင် လူ့အခွင့်အရေးဆိုင်ရာကိစ္စရပ်များအား လုပ်ကိုင်ဆောင်ရွက်နေသူတစ်ဦးဖြစ်ပါသည်။ သူမသည် အမျိုးသမီးနှင့် ကလေးသူငယ် အခွင့်အရေးအထူးသဖြင့် ကျား၊ မ အခြေပြုအကြမ်းဖက်မှုကိစ္စရပ်များနှင့် နိုင်ငံရေးဆိုင်ရာ ပါဝင်မှု စသည့်နယ်ပယ်များတွင် ကျွမ်းကျင်သူတစ်ဦးဖြစ်ပါသည်။ မော်လမြိုင်တွင် သူမနေစဉ်ကြုံတွေ့နေရသော ကျား၊ မ ရေးရာခွဲခြားဆက်ဆံမှုများသည် အမျိုးသမီးများနှင့် မိန်းကလေးငယ်များအတွက် အဖြစ်ဆိုးများအဖြစ် အဆုံးသတ်နိုင်သည်ကို တွေ့ရှိနေရပါသည်။ သူမသည် ငြိမ်းချမ်းရေးဖြစ်စဉ်တွင် အမျိုးသမီးများ ပါဝင်နိုင်ရန် တက်ကြွစွာ လှုံ့ဆော်နေသူတစ်ဦးဖြစ်ပါသည်။ နိုင်ငံရေးသမားများနှင့် အရပ်ဘက်အဖွဲ့အစည်းများနှင့် တန်းတူ လူမှုအသိုင်းအဝိုင်းနှင့် လူမှုအသိုင်းအဝိုင်းထဲရှိ အမျိုးသမီးများသည် ကျွန်ုပ်တို့ လူ့ဘောင်အဖွဲ့အစည်းတွင် ကျား၊ မ တန်းတူညီမျှရေးအတွက် လုပ်ဆောင်ရာတွင် တက်ကြွစွာပါဝင်ရမည်ဟု သူမယုံကြည်ထားပါသည်။ ခေါင်းဆောင်မှုနေရာများတွင် အမျိုးသမီးများပါဝင်ခြင်းသည် ကျား၊ မ ရေးရာတန်းတူညီမျှမှုနှင့် တရားမျှတမှုအတွက် အထောက်အပံ့ဖြစ်နိုင်လိမ့်မည်ဟုလည်း ယုံကြည်ထားပါသည်။ သူမသည် ပြန်အရွယ် မိန်းကလေးအပါအဝင် ကလေးနစ်ဦး၏ မိခင်ဖြစ်ပါသည်။ သူမကြုံတွေ့ခဲ့ရသော ခွဲခြားဆက်ဆံမှုများနှင့် အတားအဆီးများအား သူမ၏ ကလေးငယ်များ ထပ်မံမကြုံတွေ့ရစေရန် ကြိုးစားနေပါသည်။



Project photos





# Project photos



# Project photos



# Project photos



# Looking ahead/ Future of NCDDP

- Proposed expansion to 13 additional townships (1 per state/region) due to savings; currently delayed due to DACU/EC's
- Expand use of CDD platform to support community-based livelihoods & DRM
- Government co-financing and/or mainstream into national rural development and/or local governance strategies
- Potential follow-on operation for further expansion pending DACU evaluation



Thank you!

Thank you and please find more information on NCDDP on

- [www.worldbank.org/myanmar](http://www.worldbank.org/myanmar)
- [&](#)
- <http://cdd.drdmyanmar.org/mm>
- <http://ncddmis.com>
- [www.facebook.com/ncddpmyanmar](http://www.facebook.com/ncddpmyanmar)

